

IN THE UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO

ELVIN GONZÁLEZ MELÉNDEZ

Plaintiff

vs.

CIVIL NO. 04-1067 (DRD)

K-MART CORPORATION

Defendants

**REPORT AND RECOMMENDATION**

Before this Magistrate-Judge is Defendant's Motion for Summary Judgment which contends that Plaintiff's claim of retaliation under Puerto Rico Law Number 115 of December 20<sup>th</sup>, 1991 should be dismissed. Defendant's Motion was unopposed by Plaintiff. Pursuant to 28 U.S.C. Section 636 and Local Rule 72(d), this Magistrate-Judge now rules on its merits and proceeds to issue the present Report and Recommendation.

**I. PROCEDURAL HISTORY**

1. Plaintiff Elvin González Meléndez (hereinafter "González") filed suit against K-Mart Corporation (hereinafter "K-Mart") on January 30<sup>th</sup>, 2004 alleging violations to Puerto Rico Law Number 115 of December 20, 1991, 29 L.P.R.A. Section 194 *et seq.*; Articles 1802 and 1803 of the Puerto Rico Civil Code, 31 L.P.R.A. Sections 5141-5142; the Constitution of the Commonwealth of Puerto Rico and Puerto Rico Act Number 80 of May 30, 1976, 29 L.P.R.A. Section 185(a). González claims retaliation by K-Mart for his participation and testimony in a Federal investigation of K-Mart related to insurance fraud. Docket Number 1.

2. On December 30<sup>th</sup>, 2004 the parties filed a Joint Motion Requesting Extension of Time for Discovery. The cut-off date for discovery previously set forth by the Court was December 31<sup>st</sup>, 2004. Docket Numbers 25 and 34. In addition to requesting an extension of time to complete discovery, both parties requested that the cut-off date for filing of dispositive motions be extended. Docket Number 34.

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3 3. On January 21, 2005 an Order was entered granting the parties' joint request for  
4 extension of time. The Court specifically set March 31<sup>st</sup>, 2005 as the cut-off date for discovery, May  
5 2<sup>nd</sup>, 2005 for filing of all dispositive motions and June 2<sup>nd</sup>, 2005 for filing of oppositions to any  
6 dispositive motions. The Order emphasized that no extensions would be granted. Docket Number  
7 35.

8 4. On April 29<sup>th</sup>, 2005 K-Mart filed a Motion for Partial Summary Judgment,  
9 accompanied by a Statement of Uncontested Facts and Memorandum of Law In Support of  
10 Summary Judgment pursuant Local Rule 7(a) and Federal Rule of Civil Procedure 56. Docket  
11 Number 41, 42 and 43.

12 5. On June 2<sup>nd</sup>, 2005 González filed a motion for extension of time to file his opposition  
13 to Defendant's Motion for Summary Judgment, requesting until June 13<sup>th</sup>, 2005 to file his reply.  
14 Docket Number 47. In his motion for extension González stated that he was unable to comply with  
15 the deadline set forth by the Court in its Order from January 21<sup>st</sup>, 2005 because his legal counsel of  
16 record, Celina Romany, was litigating another case before Commonwealth Court, and her co-  
17 counsel, Félix Bello, was moving to a new office. Docket Number 47.

18 6. On June 10<sup>th</sup>, 2005 K-Mart filed an opposition to González's request for extension  
19 of time. That motion was predicated on the fact that, upon granting the parties' Joint Motion  
20 Requesting Extension of Time for Discovery, the Court had granted the parties until June 2<sup>nd</sup>, 2005  
21 to oppose any dispositive motions filed by the other party, with the specific limitation that no  
extensions to this term would be granted by the Court. Docket Number 48.

22 7. On June 13<sup>th</sup>, 2005 González failed to file its opposition to Defendant's Motion for  
23 Partial Summary Judgment, and instead filed a Second Motion for Extension of Time. This second  
24 request for extension of time was filed in excess of ten (10) days after the cut-off date set forth by  
25 the Court for filing of oppositions to dispositive motions, and on the same day that González had  
26 previously informed the Court it would file its opposition to Defendant's Motion for Partial  
27 Summary Judgment. Docket Number 51.

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2 8. On June 14<sup>th</sup>, 2005 González finally filed its opposition to Defendant's Motion for  
3 Partial Summary Judgment, twelve (12) days after the cut-off date originally set forth by the Court  
4 had expired, and after filing two (2) different and untimely requests for extension of time.  
5 Additionally, González failed to file the Statement of Uncontested Facts required by Local Rule  
6 56(c). Docket Number 52.

7 9. On June 14<sup>th</sup>, 2005 K-Mart moved to strike González's opposition to Defendant's  
8 Motion for Partial Summary Judgment. Docket Number 54.

9 10. On July 29<sup>th</sup>, 2005 the Court ruled in favor of this Motion to Strike and denied both  
10 of González's Motions for Extension of Time. Docket Number 61.

11 11. On August 5<sup>th</sup>, 2005 González filed a Motion for Reconsideration of the Court's  
12 Order of July 29<sup>th</sup>, 2005. Docket Number 62. K-Mart filed an opposition to this motion on August  
13 11<sup>th</sup>, 2005. Docket Number 63. On January 13<sup>th</sup>, 2006 the Court denied González's Motion for  
14 Reconsideration. Docket Number 68.

## 15 **II. THE SUMMARY JUDGMENT STANDARD**

16 The purpose of summary judgment is to view the pleadings and examine the parties'  
17 evidence to determine whether or not a trial is actually necessary. *See: Vega Rodríguez v. Puerto*  
18 *Rico Tel. Co.*, 110 F3d 174 (1<sup>st</sup> Cir., 1997). Pursuant to Federal Rule of Civil Procedure 56(c),  
19 summary judgment must be granted if, based on the pleadings, depositions and answers to  
20 interrogatories or request for admissions, as well as any sworn statement or affidavit, it can be shown  
21 or evidenced that there exists no genuine issue as to any material fact and the moving party is  
22 entitled to a judgment as a matter of law. *See: Santiago Ramos v. Centennial P.R. Wireless Corp.*,  
23 217 F.3d 46, 52 (1<sup>st</sup> Cir. 2000); *Carmona v. Toledo*, 215 F.3d 124 (1<sup>st</sup> Cir. 2000); *Serapion v.*  
24 *Martínez*, 119 F 3d 982 (1<sup>st</sup> Cir., 1997); *McCarthy v. Northwest Airlines, Inc.*, 56 F 3d 313 (1<sup>st</sup> Cir.,  
25 1995). *Lipsett v. Univ. of P.R.*, 864 F. 2d 881, 894 ( 1<sup>st</sup> Cir. 1988). A fact is material "if, under  
26 applicable substantive law, it may affect the outcome of the case." An issue is genuine "only if there  
27 is conflicting evidence that requires a trial to resolve the disagreement." *See: Ortega Rosario v.*  
*Alvarado Ortiz*, 917 F2d 71 (1<sup>st</sup> Cir., 1990).

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2 The party moving for summary judgment bears the burden of showing the absence of a  
3 genuine issue of material fact. *See: Hinchey v. NYNEX Corp.*, 144 F.3d 134 (1<sup>st</sup> Cir., 1998).  
4 Nevertheless, this burden may be discharged by showing that there is an absence of evidence to  
5 support the nonmoving party's case. *See: Celotex Corp. v. Catrett*, 477 U.S. 317 (1986). After such  
6 showing, the burden shifts to the nonmoving party, with respect to each issue on which it has the  
7 burden of proof, to demonstrate that a trier of fact could reasonably find in its favor. *See: DeNovellis*  
8 *v. Shalala*, 124 F.3d 298 (1<sup>st</sup> Cir., 1997); *Celotex Corp. v. Catrett*, *Supra*.

9 The summary judgment standard considers whether the fact finder's decision is inevitable  
10 even when all evidence is viewed in the light most favorable to the non-moving party and all  
11 reasonable inferences therefrom are shaped to fit that party's theory of the case. *See: Reeves v.*  
12 *Sanderson*, 530 U.S. 133 (2000); *Leahy v. Raytheon Co.*, 315 F.3d 11 (1<sup>st</sup> Cir. 2002); *Griggs-*  
13 *Ryan v. Smith*, 904 F.2d 112 (1<sup>st</sup> Cir., 1990). To determine whether the criteria to grant a  
14 summary judgment has been met, the Court must "pierce the boilerplate of the pleadings" and  
15 carefully review the parties' submissions to ascertain whether they reveal a trialworthy issue as  
16 to any material fact. *See: Euromodas v. Zanella*, 368 F.3d 11 (1<sup>st</sup> Cir., 2004); *Pérez v. Volvo Car*  
17 *Corp.*, 247 F.3d 303 (1<sup>st</sup> Cir. 2001); *Cortés-Irizarry v. Corporación Insular*, 111 F.3d 184 (1<sup>st</sup>  
18 Cir., 1997).

19 "The mere existence of a scintilla of evidence is insufficient to defeat a properly supported  
20 motion for summary judgment." *See: Anderson v. Liberty Lobby, Inc.*, *supra*, at 252; *Torres v. E.I.*  
21 *Dupont De Nemours & Co.*, 219 F.3d 13 (1<sup>st</sup> Cir. 2000). As such, merely corollary evidence, or  
22 evidence that is not significantly probative, is insufficient to grant summary judgment. *See: Basic*  
23 *Contolex Corp., Inc. v. Klockner Moeller Corp.*, 202 F.3d 450 (1<sup>st</sup> Cir. 2000). Federal Rule of Civil  
24 Procedure Number 56(c) also sets forth that the nonmoving party may not merely rest on the  
25 allegations contained on its Answer to the Complaint, nor on mere denial of the moving party's  
26 allegations and pleadings, but must actually set forth and advance specific facts which evidence that  
27 there exists a genuine issue for trial.

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2 The non-moving party cannot rely on an absence of competent evidence, but must  
3 affirmatively point to specific facts that demonstrate the existence of an authentic dispute. Not every  
4 controversy is sufficient to preclude summary judgment. Where the non-moving party has the  
5 burden of proof on a critical issue and the evidence that it proffers in opposition to summary  
6 judgment is so vague that it could not prevail at trial, the motion must be granted. See: Cleveland  
7 v. Policy Management Systems Corp., 526 U.S. 795 (1999); Pérez v. Volvo Car Corp., supra (1<sup>st</sup>  
8 Cir. 2001).

9 Motions for summary judgment are decided on the record as it stands, not on the pleadings  
10 or the non-moving party's vision of what specific facts might some day be "unearthed by the  
11 litigation equivalent of an archeological dig". Consequently, to ward off a properly documented  
12 motion for summary judgment, the non-moving party must produce enough proof to enable his or  
13 her case to get to a jury. Rogan v. City of Boston, 267 F.3d 24 (1<sup>st</sup> Cir. 2001). The Court may safely  
14 ignore conclusory allegations, empty rhetoric, improbable inferences, and unsupported speculation,  
15 or evidence which, in the aggregate, is less significantly probative, even in cases where elusive  
16 concepts such as motive and intent are at issue. Magarian v. Hawkins, 2003 WL 555846 (1<sup>st</sup> Cir.  
17 2003); Hershey v. Donaldson, Lufkin & Jenrette Securities, 317 F.3d 16 (1st Cir. 2003) ; Caroll v.  
18 Xerox Corp., 294 F.3d 231 (1<sup>st</sup> Cir. 2002); Straughn v. Delta Airlines, Inc., 250 F.3d 23 (1<sup>st</sup> Cir.  
19 2001); Feliciano de la Cruz v. El Conquistador Resort, 218 F.3d 1 (1<sup>st</sup> Cir. 2000); Medina-Muñoz  
20 v. R.J. Reynolds Tobacco Co., 896 F.2d 5, 8 (1<sup>st</sup> Cir. 1990).

21 Local Rule Number 56(b) requires that a motion for summary judgment include a separate  
22 statement of the material facts as to which the moving party contends there exists no genuine issue  
23 to be tried, along with the basis of such contentions as to each material fact, duly supported by  
24 specific reference to the record. See United States District Court for the District of Puerto Rico,  
25 Local Rules of the Court, Rule 56(b). These material facts are deemed admitted unless the non-  
26 moving party files a timely opposition that includes a separate, short and concise statement of  
27 material facts admitting, denying or qualifying the facts by reference to each, and supporting each  
denial or qualification. See United States District Court for the District of Puerto Rico, Local Rules  
of the Court, Rule 56(c).

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2 González failed to properly and timely oppose the motion for summary judgment filed by  
3 K-Mart by omitting the required statement of uncontested material facts. Although González filed  
4 an opposition to K-Mart's Motion for Partial Summary Judgment, such opposition was filed twelve  
5 (12) days after the cut-off date set forth by the Court at the parties' behest. This breach in the Court's  
6 Scheduling Order was not warranted. Defendant's Motion to Strike González's Opposition to  
7 Summary Judgment was therefore granted and González's untimely opposition was struck from the  
8 record.

9 The First Circuit Court of Appeals has held that "failure to present a statement of disputed  
10 facts, embroidered with specific citations to the record, justifies the Court's deeming the facts  
11 presented in the movant's statement of undisputed facts admitted" and "accepting as true all of the  
12 Defendant's properly supported statements of uncontested facts." *See: Monge v. Cortés*, Civil No.  
13 04-1596 (JP), Opinion and Order issued on January 23<sup>rd</sup>, 2006; *Ruiz Rivera v. Riley*, 209 F3d 24  
14 (1<sup>st</sup> Cir., 2000); *Ayala-Gerena v. Bristol Myers-Squibb Co.*, 95 F3d 86 (1<sup>st</sup> Cir., 1996); *Rivas v.*  
15 *Federación de Asociaciones Pecuñarias*, 929 F2d 814 (1st Cir., 1991). The statement of uncontested  
16 facts filed by Defendant is hereby deemed unopposed and admitted.

### 17 **III. DISCUSSION**

#### 18 ***A. Retaliation under Puerto Rico Law Number 115***

19 Puerto Rico Law Number 115 of December 20, 1991, 29 L.P.R.A. Section 194, provides that  
20 the collaboration or expressions made by an employee before an administrative, judicial or  
21 legislative forum cannot constitute just cause for adverse action by the employer. 29 L.P.R.A.  
22 Section 194a(a).

23 To succeed in a retaliation claim under Law 115, a causal relationship must be established  
24 between a Plaintiff's participation in a protected activity and the ensuing adverse employment action  
25 by the Defendant employer. Once these facts are set forth on the record, a *prima facie* case is  
26 established, and then the employer must provide a legitimate business reason for the adverse  
27 employment action. If the employer is able to provide such a reason, the employee must then  
demonstrate that the professed reason or justification for the adverse employment action was a mere  
pretext or sham.

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2 An employee may establish a cause of action pursuant to Law 115 either through the  
3 presentation of direct evidence of retaliation, or through the so-called McDonnell Douglas scheme,  
4 which states that absent direct evidence, the Plaintiff must bring forth evidence showing that: (1) he  
5 or she engaged in a statutorily protected activity; (2) his or her employer thereafter subjected him  
6 or her to adverse employment action; and (3) the adverse employment action was taken as a reprisal  
7 for having engaged in the protected activity. *See: McDonnell Douglas v. Green*, 411 U.S. 792  
8 (1973); Hernández Torres v. Intercontinental Trading, 158 F3d 43 (1<sup>st</sup> Cir., 1998); Mesnick v.  
9 General Electric, 950 F2d 816 (1991); P.R. Laws Ann. tit. 29 §194 a (c). The employee maintains  
10 the ultimate burden of proof at all times throughout this exercise. *See: Miller v. New Hampshire*  
11 Department of Corrections, 2001 U.S. Dist. LEXIS 19239 (2001).

12 In order to successfully argue that retaliatory animus was present at the time of the adverse  
13 employment action, the existence of a causal connection between the protected conduct and the  
14 adverse employment action must be established. Plaintiff must present evidence that the employer's  
15 adverse action was motivated by a retaliatory animus to the protected activity. The critical inquiry  
16 to be made and adjudged is whether the aggregate of the evidence of pretext and retaliatory animus  
17 suffices in order to meet the Plaintiff's burden of establishing the causal nexus. *See: Mesnick v.*  
18 General Electric, *Supra*.

19 Only when the Plaintiff has established that an unlawful animus was the motivating factor  
20 in an adverse employment decision is there a greater burden on the employer. In such case, the  
21 employer would have to prove by a preponderance of the evidence that the same employment  
22 decision would have been made absent the illegal motivation. Otherwise, if the Plaintiff does not  
23 bring forth any direct evidence of discriminatory or retaliatory animus the employer must merely  
24 articulate a plausible, non-discriminatory reason for the adverse employment action taken against  
25 him. *See: Ramírez v. Boehringer Ingelheim Pharmaceuticals, Inc.*, 425 F3d 67 (1<sup>st</sup> Cir., 2005); Nixa  
26 Ramos v. Roche Products, 936 F2d 43 (1<sup>st</sup> Cir., 1991); Fields v. Clark University, 817 F2d 931 (1<sup>st</sup>  
27 Cir., 1987). The employer's burden is one of production, not of persuasion, and as such it is merely  
directed to articulate a valid reason for its decision. The question to be asked at that point is not



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2 whether or not the employer's action was wise or even warranted, but rather simply whether or not  
3 the reason given for the action was a sham or pretext for discriminatory or retaliatory animus. *See:*  
4 Menard v. First Sec. Services Corp., 848 F2d 281 (1<sup>st</sup> Cir., 1988); Nixa Ramos v. Roche Products,  
5 *Supra.*

6 The Puerto Rico Supreme Court has found that, in proving the existence of a *prima facie* case  
7 under Law 115, mere conclusory allegations and theories of retaliation set forth by the Plaintiff will  
8 not and cannot establish a *prima facie* case. Hernández v. Espinosa, 145 D.P.R. 248 (1998).  
9 Additionally, the adjudging Court should consider whether or not the Plaintiff has established a  
10 causal link or connection between the protected activity and the adverse employment action. One  
11 of the primary factors in considering the existence of this connection is the length of time that  
12 transpired between both the protected activity and the adverse employment action. Hernández v.  
13 Espinosa, *Supra*; Acevedo Martínez v. Coatings, Inc., 286 F.Supp 2d 107 (2003); Madeja v. MPB  
14 Corp., 821 A2d 1034 (N.H., 2003). A showing of adverse employment action soon after the  
15 employee's participation in the protected activity is indirect proof of a causal connection between  
16 the employment action and the protected activity, because it is strongly suggestive of retaliation.  
17 Conversely, no inference of retaliatory motive crystalizes when the protected activities are not  
18 closely followed by an adverse action. Oliver v. Digital Equipment Corp., 846 F2d 103 (1<sup>st</sup> Cir.,  
19 1988); Chávez v. City of Arvada, 88 F3d 861 (10<sup>th</sup> Cir., 1996); Arocho v. Department of Labor, 218  
20 F.Supp 2d 145 (2002).

21 Besides temporal proximity other sources of circumstantial evidence that can evidence  
22 retaliation may be brought forth, including evidence of differential treatment and statistical evidence  
23 showing disparate treatment. Mesnick v. General Electric, *Supra*. When a Plaintiff lacks direct  
24 evidence of discriminatory and retaliatory animus, proof is required to show that the amount of time  
25 between the protected activity and the adverse employment action was brief enough to suggest a  
26 logical connection, or that the treatment given to the Plaintiff due to the protected activity was  
27 significantly worse than that afforded to other employees. The main evidentiary standard is to prove  
causal connection between a protected activity and adverse employment action and that, but for the



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protected activity the employee would not have been subjected to the adverse employment action. Villiarimo v. Aloha Island, 281 F3d 1054 (9<sup>th</sup> Cir., 2002); Hernández Torres v. Intercontinental Trading, Supra; Arocho v. Department of Labor, Supra.

***B. The uncontested facts do not reveal a logical connection between the protected activity and the adverse employment action***

González claims that there is a causal link between his alleged collaboration with the Federal investigation in 1999 and 2000, K-Mart's filing for bankruptcy on or around January of 2002 and his termination from employment in 2003. This contention is unfounded and is solely based on conjecture, speculation and unsupported assumptions. González has not produced any evidence in support of the occurrence of the aforementioned chain of events.

In short, González's allegation can be summarized thusly: first, that his collaboration with Federal authorities brought about the imposition of a fine in excess of two million dollars (\$2,000,000) against K-Mart for its fraudulent practices in its Puerto Rico operations in October, 2002; second, that this fine caused K-Mart Corporation to file for bankruptcy and eliminate its International Division; and third, that the elimination of the International Division provoked the demotion or brought about pay cuts for several employees, which in turn motivated them to harass him and to conspire to "fabricate" a case to justify his termination from K-Mart.

The uncontested facts in the present case do not reveal the existence of a logical causal link or nexus between the protected activity and the adverse employment action, to wit:

***a. K-Mart did not file for bankruptcy for any reason related to the Federal investigation***

In its Motion for Partial Summary Judgment K-Mart has presented sworn testimony that neither its filing for bankruptcy nor its elimination of the International Division were in any way linked to the Federal investigation that González allegedly collaborated with. ***Statement of Uncontested Facts ("SUF") 19 and 20.***

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2 K-Mart has presented sworn testimony by Regional Operations Analyst Director James  
3 Mesenbring that K-Mart actually filed for bankruptcy and eliminated its International Division as  
4 a direct consequence of a major cash-flow situation at the national corporate level, whereby K-  
5 Mart's major vendor stopped sourcing K-Mart with their consumables, and thus caused K-Mart not  
6 to have sufficient inventory for its stores. This, coupled with other major vendors' decision to also  
7 stop supplying to K-Mart, created a cash-flow issue in which K-Mart was not able to fund ongoing  
8 operations and acquisition of inventory. No other issue related to K-Mart's Puerto Rico operations  
9 was mentioned by Messenbring as having anything to do with either the filing of bankruptcy or the  
10 elimination of the International Division. *SUF Nos. 19 and 20.*

11 ***2. The lack of temporal proximity between the protected activity and the adverse employment***  
12 ***mitigates against a finding of retaliatory animus***

13 González alleges that he collaborated with the Federal Bureau of Investigation on or around  
14 March or April of 1999 and that he was subsequently called to testify before a Grand Jury on or  
15 around July or August of 2000. *SUF No. 7 and 8.* He was terminated on September 5, 2003, more  
16 than three (3) years after his appearance before the Grand Jury, and more than four (4) years after  
17 collaborating with the F.B.I. in its investigation. *SUF Nos. 17, 22 and 38.*

18 From this chronology it is evident that González has failed to meet even the modest burden  
19 of establishing that because he participated in a protected activity, he was "subsequently"  
20 discharged, threatened or discriminated. The very language of Law 115 and the applicable  
21 interpretative caselaw suggests that to prove a *prima facie* case of retaliation Plaintiff must establish  
22 a causal link or connection between the protected activity and the adverse employment action. While  
23 the length of time that transpired between the protected activity and the adverse employment action  
24 is not the sole criterion for establishing this causal link, the Puerto Rico Supreme Court has held that  
25 it is one of the primary factors. *See: Hernández v. Espinosa, Supra.* In the past, various Federal  
26 Courts have upheld a similar proposition in other retaliation cases, to wit:

27 a. In Oliver v. Digital Equipment Corp., *Supra*, the United States Court of Appeals for the  
First Circuit found that a Plaintiff who filed charges with the EEOC in March of 1981 and was

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terminated in December 1983 has not proven a reasonable causal connection between the protected activity and the adverse employment decision.

b. In Mesnick v. General Electric, *Supra*, the United States Court of Appeals for the First Circuit found that a nine (9) month gap between the Plaintiff's filing of charges with the Equal Employment Opportunity Commission and his termination was too long for the Court to infer the existence of a causal connection.

c. In Candelaria v. E.G. & G. Energy Measurements, Inc., 33 F3d 1259 (10<sup>th</sup> Cir., 1994), the United States Court of Appeals for the Tenth Circuit found that no causal connection can be inferred when the protected activity preceded the adverse employment action by as much as three (3) years.

d. In Chávez v. City of Arvada, *Supra*, the United States Court of Appeals for the Tenth Circuit concluded that a ten (10) year gap between filing of charges before the EEOC and the adverse employment action could not establish a causal connection between the two events.

e. In Villiarimo v. Aloha Island, *Supra*, the United States Court of Appeals for the Ninth Circuit concluded that an eighteen (18) month lapse between the protected activity and the adverse employment action is too long to infer a causal connection between the two events.

f. In Ramírez v. Boehringer Ingelheim Pharmaceuticals, Inc., *Supra*, the United States Court of Appeals for the First Circuit upheld the District Court's granting of summary judgment in favor of Defendants on the grounds that the fact that Plaintiff had been terminated two (2) months after protected activity did not establish the existence of causal link between the two events.

González allegedly collaborated with the F.B.I. on or around 1999. He claims to have appeared before a Federal Grand Jury on around the year 2000. Since González was terminated on September 5<sup>th</sup>, 2003, his alleged participation in protected activities pre-dated his termination by at least three (3) years. These activities are separated from his termination by K-Mart by a long enough period of time so as to suggest that his termination was not related to these events. Therefore, this Magistrate-Judge finds that the protected activities are separated from his termination by K-Mart by a long enough period of time so as to suggest that his termination was not related to these events.

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2 ***3. Those who terminated González had no connection to the Federal investigation***

3 At some point between the alleged protected activity and González's termination, K-Mart's  
4 Puerto Rico operations were overhauled to such an extent that by González's own admission, only  
5 Lynda Pantoja and Rolando Cruz remained from the prior management-level echelon of K-Mart's  
6 Puerto Rico operations from the time of the Federal investigation to the date of González's  
7 termination. ***SUF No. 30.*** Additionally, Randy Colbus and Mike Limauro, the persons who made  
8 the decision to terminate González, were not in any way involved or related to the Federal  
9 investigation. In fact, neither of them had a personal or friendly relationship with Cruz, who  
10 González claims orchestrated the "fabrication" of a case which led to his dismissal from K-Mart.  
11 Furthermore, the persons who ultimately terminated González had no history of animosity towards  
12 him. ***SUF Nos. 34, 35, 36 and 37.***

13 These uncontested facts militate against any finding of a rational causal link or nexus  
14 between the protected activity and the adverse employment action, and therefore refute any inference  
15 of retaliation, particularly when direct evidence is absent. This is so, because the persons who  
16 actually terminated González had no ulterior motive for doing so, it is illogical to suggest or infer  
17 that any retaliatory animus motivated K-Mart's decision to terminate González.

18 ***4. González received several promotions and pay increases from the time the protected activity  
19 took place until his termination from K-Mart***

20 After González's alleged collaboration with Federal authorities his career path with K-Mart  
21 was consistently upward-moving. Prior to his termination González had not suffered any adverse  
22 employment action, and had actually received both promotions and pay increases: on July 1, 2001  
23 he received a pay increase by K-Mart, ***SUF No. 14;*** on November 29, 2001 he was promoted to  
24 Store Manager of K-Mart store number 9326, ***SUF Nos. 11 and 13;*** on June 16, 2002 he received  
25 another pay increase, ***SUF No. 14;*** and on September 5, 2002 he was promoted to Store Manager  
26 of K-Mart store number 7665, ***SUF Nos. 12, 13 and 15.*** For this last promotion, which was  
27 practically one year before his termination, González received a pay increase. ***SUF No. 15.***

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2 This pattern of promotions and pay increases received by González impedes or negates  
3 finding a logical connection between his purported participation in a protected activity and his  
4 termination of employment approximately four years later, specially considering the fact that all of  
5 these promotions and pay increases were awarded to González by K-Mart after he had allegedly  
6 collaborated with the Federal investigation of K-Mart, and that the last such favorable employment  
7 action took place less than one year before González's termination. *SUF No. 15*. The evidence  
8 before the Court is that González's career path with K-Mart mirrored that of other associates who  
9 participated in the same protected activity up to and until the date of his termination. Several  
10 management-level associates at both the store and corporate level who collaborated with the Federal  
11 investigation which led to the imposition of a fine against K-Mart Corporation are still with the  
12 Company and have not been demoted nor received a pay cut at any time after participating in the  
13 protected activity in question. *SUF No. 6*.

14 González has failed to prove a rational causal connection between the alleged protected  
15 conduct and the adverse employment action in order to successfully sustain a claim of retaliation.  
16 The uncontested facts on record bar him from successfully proving such connection and ultimately  
17 proving the existence of retaliation. González has not proven that the adverse action taken by K-Mart  
18 was motivated by the protected activity or that but for this protected activity he would still be  
19 working for K-Mart.

20 ***C. The uncontested facts disprove the existence of a conspiracy to terminate***  
21 ***González***

22 In cases where retaliatory animus is alleged the employee maintains the ultimate burden of  
23 proof and cannot rest on mere conclusory allegations and theories of retaliation in an effort to  
24 establish a *prima facie* case. See: Hernández v. Espinosa, 145 D.P.R. 248 (1998); Miller v. New  
25 Hampshire Department of Corrections, *Supra*. This is exactly what González has attempted to do  
26 in this case. He admitted in his deposition that he had no knowledge of the scheme whereby he  
27 alleges he was framed and ultimately terminated by K-Mart in retaliation for his collaboration with

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2 the Federal investigation of insurance fraud, and that “[he] didn’t hear it nor did [he] see it in  
3 documents”. *SUF No. 33.*

4 González also alleges that Loss Prevention District Manager Rolando Cruz (hereinafter  
5 “Cruz”) and Human Resources Director Lynda Pantoja (hereinafter “Pantoja”) were the persons who  
6 took an active part in forcing his dismissal from the Company. However, in his own deposition  
7 González admitted that neither one of these persons had the authority or power to terminate him.  
8 *SUF Nos. 31 and 32.*

9 González alleges that Cruz orchestrated a scheme to bring about his dismissal from K-Mart.  
10 González also alleges that Cruz acted in this manner because he was demoted upon K-Mart’s filing  
11 for bankruptcy and the subsequent elimination of the International Division. **Docket Number 1.**

12 K-Mart has come forth with evidence that Cruz was demoted by Randy Colbus (hereinafter  
13 “Colbus”) and replaced by Mike Limauro (hereinafter “Limauro”), both of whom made the actual  
14 decision to terminate González. Cruz was not the person who carried out the investigation of  
15 González which subsequently brought about his termination, but it was actually Loss Prevention  
16 District Manager Ramón Nieves (hereinafter “Nieves”) who completed the investigation, based on  
17 the written statements of witnesses (none of whom was Cruz) and presented the results of the  
18 investigation to Limauro and Colbus, who terminated González. *SUF Nos. 34 and 35.* By  
19 González’s own admission, Cruz was not even entrusted with the duty of supervising him, so he  
20 could not have possibly conducted the investigation in question, much less terminated him. *SUF*  
21 *Nos. 32 and 36.*

22 González alleges that Pantoja had previously harassed him by denying him a relocation  
23 expense to which he alleged he was entitled to when he was transferred from K-Mart’s store in Las  
24 Catalinas to the Juncos Store. K-Mart has provided clear documentary evidence to demonstrate that  
25 González was informed that he did not qualify for this expense, and that he subsequently accepted  
26 this explanation and agreed to reimburse it. This refutes any allegation regarding Pantoja’s  
27 involvement in any scheme against him. *SUF No. 16.* Additionally, K-Mart has provided evidence

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2 that Pantoja's salary was not reduced after K-Mart's filing for bankruptcy and subsequent  
3 elimination of the International Division, so it could scarcely be claimed that she had cause to seek  
4 vengeance against him. *SUF No. 6.*

5 The uncontested facts on record suggest that González is unable to articulate how employees  
6 at K-Mart allegedly conspired to have him terminated in retaliation for his collaboration with Federal  
7 authorities. Furthermore, the evidence brought forth by K-Mart in support of its statement of  
8 uncontested facts suggest that such a conspiracy never existed. These facts, coupled with González's  
9 failure to prove a logical causal link between the protected activity and the adverse employment  
10 action, bar him from successfully setting forth a *prima facie* case of retaliation under Law 115.

11 ***D. The uncontested facts suggest González was terminated for a legitimate, non-***  
12 ***retaliatory business reason***

13 Defendant's Motion for Partial Summary Judgment was left unopposed by González. Even  
14 if the Court were to view the facts of the case in the light most favorable to González, its conclusion  
15 would still be that he was terminated for a non-retaliatory, non-discriminatory reason. K-Mart did  
16 not stray from its policies, which clearly prohibit the manipulation of inventory. K-Mart has brought  
17 forth proof that it has consistently enforced its integrity-related policies to such an extent that other  
18 employees who have breached them have also been terminated, including an instance in which an  
19 entire division of the Company was terminated for failing to comply with these policies. *SUF No.*  
20 *21.*

21 As a matter of uncontested fact, the reason given by K-Mart for terminating González was  
22 "violation of corporate policy". *SUF No. 38.* The evidence brought forth before the Court clearly  
23 shows that the decision to terminate González was made by Randy Colbus and Mike Limauro after  
24 studying and considering an investigation completed and submitted by Loss Prevention District  
25 Manager Ramón Nieves. The investigation concluded that González had included several useless,  
26 defective and incomplete items as part of his Store's inventory, in clear and gross violation of  
27 Company policy. *SUF No. 34.* González himself admitted under oath that he included this



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2 merchandise in the inventory. *SUF No. 26*. By González's own admission, it remains uncontested  
3 that he had no personal with or professional problems or animosity towards either Nieves or  
4 Limauro, and that neither Colbus nor Limauro were in any way related to the Federal investigation  
5 of insurance fraud. *SUF Nos. 34, 36 and 37*.

6 Furthermore, several Store associates who participated in the inventory process, namely  
7 Madeline Burgos, María Báez, Martín Morales and Ada Corcino provided Nieves with written  
8 statements in which they ascertained that González specifically instructed them to include  
9 mismatched merchandise, as well as merchandise which would later be discarded, as part of the  
10 Store's inventory. *SUF No. 26*.

11 K-Mart's clear and express policies specifically provide that "[f]alsely stating the value of  
12 physical inventories", "[i]mproperly recording selling price adjustments in a manner that misstates  
13 book inventory and reported inventory shrinkage", "record[ing] known stolen merchandise",  
14 "inventory manipulation of any kind", as well as any other practice which manipulates or misstates  
15 the accounts, records or inventories of K-Mart is expressly prohibited, whether these misstatements  
16 are intentional or not. This ethical standard has grown in importance after K-Mart's filing for  
17 bankruptcy, to the point that K-Mart is now required by Federal law to certify that it and its agents  
18 and employees are reporting accurate data, and that practically an entire division of the Company  
19 was terminated for failing to adhere to this standard. *SUF No. 21*. Furthermore, K-Mart's policies  
20 also state that "[a]ccurate, consistent and truthful record keeping at store level is the responsibility  
21 of the Store Manager" and that when in doubt, the Store Manager must consult with his or her  
22 supervisors for specific directions as to how to proceed. *SUF No. 25*.

23 The record shows that, as of August 25, 2003, Plaintiff Elvin González Meléndez had been  
24 a K-Mart associate for almost twenty (20) years. *SUF No. 1*. He had been a Store Manager for a  
25 substantial portion of his tenure with K-Mart Corporation, and was reputed to be a very  
26 knowledgeable Store Manager. Additionally, as with all Store Managers, he had been provided  
27 continuous access to the Company's various policies and procedures and must have had undertaken

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and completed the preparation of dozens of inventories. Notwithstanding the above, he acted in direct contravention to K-Mart's basic policies of record-keeping and integrity in store reporting, and expressly instructed his Store associates to proceed in a manner which was contrary to Company policies. **SUF No. 26.**

González cannot claim ignorance or lack of knowledge as to how to proceed in the preparation of Store inventory because, in addition to his vast knowledge and experience, he had at his disposal the know-how and assistance of his supervisors, as well as of the Loss Prevention Department. Nevertheless, it is an uncontested fact that during the preparation of inventory in K-Mart Store 7665, González did not consult with his direct supervisor or Loss Prevention personnel concerning any doubts or questions that he might have had regarding the integrity or accuracy of the inventory. **SUF No. 28.** If he had done so, González would have been told that K-Mart's policies and procedures expressly barred him from including lost, incomplete or damaged merchandise. **SUF No. 27.**

González would be hard-pressed to credibly allege that the aforementioned uncontested facts do not warrant his termination from K-Mart, much less that the decision to terminate him was so far-fetched and illogical that it must have constituted a sham or pretext for retaliatory animus. For one, the facts hereby deemed as uncontested are supported by the Plaintiff's own statements at his deposition, as well as the written statements that he and several Store associates provided to Loss Prevention District Manager Ramón Nieves during his investigation of the facts. **SUF No. 26.** Additionally, at the time of González's termination K-Mart already had in place several policies which had been provided and made accessible to González, and which clearly and specifically forbade Store Managers from including the sort of merchandise he included as part of the inventory, as well as forbidding any practice which could jeopardize the integrity and truthfulness of the Company's records and inventories. **SUF Nos. 21 and 27.**

#### **IV. CONCLUSION**

In sum, while González is not able to bring forth any circumstantial, much less direct, evidence in support of a *prima facie* case of retaliation under Act Number 115, Defendant K-Mart

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Corporation is able to articulate a valid and legitimate business reason for terminating González, specifically his violation of Company policy which relates to K-Mart's demand for integrity in the reporting of its inventory and assets by its associates, specially management-level associates. González's conspiracy theory requires a sizeable leap of faith in order to conclude that his collaboration with a Federal investigation in Puerto Rico in 1999 brought about his termination in 2003 through a series of events which have not been properly or reasonably explained, much less proven. Pursuant to the applicable caselaw on retaliation claims, the reason brought forth by K-Mart in justification for terminating González is logical, plausible, non-pretextual and non-discriminatory on its face and, given that the relevant question to be assessed is whether the reason for terminating Plaintiff was discriminatory or not, and not whether or not it was a wise or warranted decision, K-Mart has satisfied its burden of bringing forth a valid reason for the termination. In sum, González is not able in any way to prove that, but for his participation in the Federal investigation of K-Mart, he would still be working with the Company. Therefore, his retaliation claim under Public Law Number 115 must be summarily dismissed, with prejudice.

González has also set forth allegations of violation of Constitutional Rights and has alleged damages under Articles 1802 and 1803 of the Puerto Rico Civil Code. From the text of the Complaint, it can be ascertained that González has not set forth any specific allegations other than the alleged retaliation pursuant to Law Number 115, including any allegations of discrimination or harassment in support of his alleged damages claimed under Articles 1802 and 1803 of the Puerto Rico Civil Code. Consequently, the cause of action under the Constitution of the Commonwealth of Puerto Rico, as well as the cause of action for alleged damages are solely predicated on K-Mart's alleged retaliatory actions in terminating González. Once the cause of action for retaliation has been dismissed, all causes of action which are factually tied to it must also topple. Therefore, insofar as the cause of action under Puerto Rico Act Number 115 is dismissed, any other allegations tied to this cause of action must also be dismissed, since they lack any other reason for being supported by specific allegations in the Complaint.

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González lacks a cause of action under Puerto Rico Act Number 115 and Defendant's Motion for Partial Summary Judgment must therefore be granted. González's claims under Puerto Rico Act Number 115 of December 20, 1991, Articles 1802 and 1803 of the Puerto Rico Civil Code and the Constitution of the Commonwealth of Puerto Rico, hence, must be dismissed.

Under the provisions of 28 U.S.C. § 636 and Local Rule 72(d), District of Puerto Rico, any party who objects to this report and recommendation must file a written objection thereto with the Clerk of the Court within ten (10) days of the party's receipt of this report and recommendation. The written objections must specifically identify the portion of the recommendation, or report to which objection is made and the basis for such objections. Failure to comply with this rule precludes further appellate review. See Thomas v. Arn, 474 U.S. 140, 155 (1985), reh'g denied, 474 U.S. 1111(1986); Davet v. Maccorone, 973 F.2d 22, 30-31 (1<sup>st</sup> Cir. 1992).

**SO RECOMMENDED.**

In San Juan, Puerto Rico, this 31<sup>st</sup> day of January, 2006.

*/s/ Gustavo A. Gelpi*

**GUSTAVO A. GELPI**  
United States Magistrate-Judge